

Net sales (€ thousands)	2020	2019 like-for-like (1)	Change (%)
H1	60,224	79,370	-24.1%
France	44,075	59,793	-26.3%
Asia	16,149	19,577	-17.5%
H2	84,052	81,629	+3.0%
France	69,967	62,287	+12.3%
Asia	14,085	19,342	-27.2%
Full-year	144,276	160,999	-10.4%
France	114,042	122,080	-6.6%
Asia	30,234	38,919	-22.3%

H2 2020 sales up 3% including 12.3% growth in France

(1) Revenue excluding Dutexdor subsidiary sold on 13 December 2019

Revenue

- Total revenue in the second half **rose 3%** within a worldwide environment impacted by the health crisis.
- The Asia-based export subsidiary was particularly affected by the cancellation of international trade shows and severe restrictions on business travel.
- France registered **12.3% growth** in billings in European markets despite the significant length of store closures.
- U10's **digital shift** initiated well before the health crisis represented a **very significant asset** in response to changing trends in consumer behaviour and restocking.

Developments and prospects

- Despite this encouraging sales performance, EBITDA in 2020 will be adversely impacted by:
 - lower annual sales linked to the closure of stores for three months;
 - massive and rapid destocking of excess inventory due to the sudden adoption of the first lockdown measures;
 - the intentional choice of adopting a social protection policy with full salaries maintained.
- The new digital B2B order management tool was launched at the best possible moment and met with a very positive response by customers. This tool is now contributing to additional sales in the first weeks of 2021 which has already registered a sharp rise in revenue.

U10: a Retail industry supplier for interior design and household decorations

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